



**The Commissioner for  
Public Appointments**

**Rt Hon Peter Riddell CBE**  
**Commissioner for Public Appointments**  
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**5 January 2021**

**The Rt Hon Therese Coffey**  
Secretary of State for Work & Pensions  
**Department for Work & Pensions**  
Caxton House  
Tothill Street  
London  
SW1H 9AJ

Dear Therese,

Thank you for consulting me on the direct appointment of Elaine Bailey as a member of the Health & Safety Executive for a period of up to 12 months under section 3.3 of the Code. I am content with the appointment on this basis, and appreciate that Elaine will bring in needed expertise on building safety, while allowing time for a permanent member to be recruited through open competition.

all best wishes for 2021

Yours sincerely,

**Peter Riddell**  
**Commissioner for Public Appointments**